SANKALCHAND PATEL UNIVERSITY
।। अथातो ज्ञानजिज्ञासा ।।

Faculty of Commerce
B.Com (Semester - 6)
In Effect from Academic Year 2023-24

Branch Name:	B.Com
Program Code:	2CM101
Course Name:	**Management Accounting-2**
Course Code:	2CM1010611
Pre-requisite Course:	Basic knowledge regarding Management Accounting-1

Course Objectives:

1. To enhance the abilities of learners to develop the concept of management accounting and its
2. significance in the business
3. To enhance the abilities of learners to analyze the material requirement budget, material purchase budget, sales budget, Zero base budget
4. To enable the learners to understand, develop and apply the techniques of Material and Labour Variances in the decision making in the business corporate.
5. To make the students develop competence with their usage in managerial decision making and control.

Teaching and Examination Scheme:

Teaching Scheme (Hours per week)				**Evaluation Scheme (Marks)**				
				Theory (Marks)		**Practical (Marks)**		
Lecture (L)	**Tutorial (T)**	**Practical (P)**	**Credit**	**University Assessment**	**Continuous Assessment**	**University Assessment**	**Continuous Assessment**	**Total (Marks)**
3	**--**	**-**	**3**	**70**	**30**	**-**	**-**	**100**

Subject Contents:

Sr. No	**Topic**	**Total Hours**	**Weightage (%)**
1	**Budgating-1** (1) Concept of Budget and its characteristics, (2) Concept of Budgetary control and its characteristics, (3) Forecast and Budget, (4) Objectives of Budgetary Control (5) Advantages and limitation of Budgetary Control, (6) Essentials of effective budgeting, (7) Classification of Budgets, (8) Preparation of various functional budget, production budget, material requirement budget, material purchase budget, sales budget, Zero base budget.	9	25%
2	**Budgating-2** **(A) Cash Budget:** (1) Meaning of cash budget, (2) Advantages and limitation of cash budget, (3) Methods of preparing cash budget, (4) Practical examples of cash budget by receipts and payment methods only. **(B) Flexible Budget:** (1) Meaning of flexible budget, (2) Classification of cost on the basis of behavior, (3) Methods of constructing a flexible budget, (4) Utility of flexible budget and (5) Practical examples of preparation of Flexible budget.	9	25%
3	**Standard Costing-1(Material and Labour Variances):** (1) Meaning of Standard, standard cost and standard costing, (2) Standard cost & estimated cost, (3) Standard costing and Budgetary control, (4) Applicability of standard costing, (5) Advantages and limitations of standard costing. (6) Examples based on Material Variance and Labour Variance:- Material Cost Variance, Material Price Variance, Material Usage Variance,	9	25%

	Material Mix Variance, Material Sub-usage Variance, Labour Cost Variance, Labour Rate Variance, Labour Efficiency Variance, Labour Idle Time Variance, Labour Mix Variance, Revised Labour Efficiency Variance etc.		
4	**Standard Costing – 2 (Overheads and Sales Variance):** (1) Meaning of overhead, (2) Meaning of overhead variance, (3) Classification of overhead variances, (4) Practical examples of fixed overheads and variable overheads variances:- Fixed Overhead Cost Variance, Fixed Overhead Expenditure Variance, Fixed Overhead Volume Variance, Fixed Overhead Efficiency Variance, Fixed Overhead Capacity Variance,Fixed Overhead Calendar Variance, Variable Overhead Cost Variance, Variable Overhead Efficiency Variance, Variable Overhead Expenditure Variance (6) Sales Variance meaning and useful terms, (7) Computation of sales variance on the basis of sales volume and price:- Total Sales Value Variance, Sales Price Variance, Sales Volume Variance, Sales Mix Variance, Sales Sub-Volume Variance.	9	25%

Text Books:

Arora M.N., *A Textbook of Cost and Management Accounting*, (10th revised edition 2012) VikasPublishing House Pvt. Ltd., New Delhi

Reference Books:

1. Tulsian P.C., *Cost Accounting*, (3rd revised edition 2014), Sultan Chand Publishing, New Delhi
2. Maheshwari S.N. and Maheshwari S.K., *Corporate Accounting*, Vikas Publishing House Pvt. Ltd.,New Delhi
3. Rana T.J. and others, *Advanced Accounting & Auditing (Management Accounting -2)*, Sudhir Prakashan Ahmedabad
4. Jawaharlal, *Management Accounting*, Himalaya Publishers, Mumbai.
5. Kishor Ravi M. "*Cost and Management Accounting.*" Taxmann Publications Pvt. Ltd., New Delhi.
6. Maheswari, S.N., *Principles of Management Accounting*, Sultan Chand & Sons, New Delhi

List of Open Source Software/learning website:

https://www.youtube.com/watch?v=2mWxO6kK8Ps
https://www.youtube.com/watch?v=geJg9yy7nGM
https://www.youtube.com/watch?v=BnBRmU8K3rI
https://www.youtube.com/watch?v=Wi2Ud3IseJY
https://www.youtube.com/watch?v=mXIwYoP7JlU

Course Learning Outcomes (CLO): On completion of this course, the students will be able to:

CLO	Description	Bloom'sTaxonomyLevel
CLO1	Students would explain the significance of basic concept, importance & functions of material requirement budget, material purchase budget, sales budget, Zero base budget Budgeting.	4-Analyzing
CLO2	Students would explain the significance of basic concept, importance & functions of Methods of preparing cash budget..	2 Understanding 5 Evaluating
CLO3	Students would calculate the various Material and Labour Variances and would be able to discuss the significance and use of the various Variances.	2 Understanding

CLO4	Students would be able to prepare different budget.	3 Applying
CLO5	Prepare a master budget and demonstrate an understanding of the relationship between the components.	2 Understanding
CLO6	Prepare analyses of various special decisions, using relevant costing and benefits.	4-Analyzing

Mapping of CLOs with Pos & PSOs

Cource Learning Outcomes (CLOs)	Program Outcomes (POs)							Program Specific Outcomes (PSOs)	
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PSO1	PSO2
CLO1	H		L		H	H	H	L	H
CLO2	H		M		M	L	H		
CLO3	H		H		M		M	M	
CLO4	L		M		M		H		M
CLO5	M		H	L		H			L
CLO6	H		M		M		L	M	

H:High, M:Medium, L:Low